STRATEGIC PLAN

MISSION STATEMENT: To strengthen economic development strategies and opportunities in partnership with the tribal nations in Montana.

VISION STATEMENT: The tribal nations in Montana benefit from stronger economies.

CORE DUTIES AND RESPONSIBILITIES: Per Section 3 of the commission’s founding document, the Native American Economic Development Act of 1999 (HB-670), the commission’s core duties and responsibilities are:

- **Funding:** Identify, obtain and/or coordinate economic development funding opportunities for Montana’s tribes
- **Assessment:** Oversee a comprehensive assessment of the economic development needs and priorities of each Indian reservation in Montana
- **Partnerships:** Establish and maintain a set of economic development-oriented partnerships and alliances with government and private sector organizations

Focus Area I: Funding for the Tribes' Economic Development

Goal A: FUND ACQUISITION STRATEGY: Document and implement a fund acquisition strategy that strengthens the tribes’ economic development.

1. **Inventory:** Document and communicate the available federal, state, and private sector gifts, grants, loans, and donations. (3.2.a. and 3.2.f.) (Ideally, this information would be organized with basic descriptors of what the funding can be used for, match requirement, link, etc.)
2. **Application Process:** Implement a process to ensure that both the commission and the tribes are applying for grants and assistance as indicated in the Catalog of Federal Domestic Assistance. (3.2.b., 3.2.c., 3.2.g.)
3. Evaluate the use of federal funds by state agencies regarding the tribes’ economic development. (3.2.d.)

Goal B: ECONOMIC DEVELOPMENT OPPORTUNITY FORUM: Conduct a forum to present economic development opportunities for the tribes.

Focus Area II: Assessment of Economic Conditions on the Reservations

Goal A: ASSESSMENT: Ensure that a comprehensive assessment is conducted of the economic development needs and priorities of each Indian reservation in the state. (4.1-4)

1. **Review Current Assessment:** Review the current assessment process being conducted by the University of Montana.
2. Additional Assessment Needs: Create a strategy for strengthening the current assessment and/or future assessments.
3. CEDS Review: Review and determine common themes of the tribes’ CEDS.

Focus Area III: Key Partnerships and Alliances

Goal A: INVENTORY: Create a well-organized inventory of the relevant key partnerships and alliances.
   1. Review and organize the commission’s brainstormed set of key partners and alliances

Goal B: STRATEGY: Create a strategy to create long-term partnerships and alliances with a select set of organizational entities.

Focus Area IV: Effective Operations of the Commission

Goal A: MEMBER NOMINATION AND ORIENTATION PROCESS: Review, refine, and recommit to the commission member nomination and orientation process.

Goal B: STRATEGIC PLANNING: Implement a regular process of updating, measuring, and following through on the STEDC strategic plan.

Goal C: STEDC MEETING PROCESS: Document and implement a regular calendar and process for ensuring engaging and effective STEDC Commission meetings.
   1. Integrate "team-building" and food-oriented activities into the meeting process to build the team culture.

CURRENT STED COMMISSION MEMBERS:
- **Blackfeet Tribe:** Cheryl Reevis & Rodney Gervais
- **Chippewa Cree Tribe:** Richard Sangrey, Vice-Chair
- **Confederated Salish & Kootenai Tribes:** Shelly Fyant, Chairwoman & Len TwoTeeth
- **Crow Tribe:** Shawn Real Bird
- **Fort Belknap Indian Community:** Rainie Wall & Delina Cuts the Rope
- **Fort Peck Assiniboine & Sioux Tribes:** Bryce Kirk & Shannon Martell
- **Little Shell Chippewa Tribe:** Gerald Gray & Clancy Sivertsen
- **Northern Cheyenne Tribe:** Melissa Fisher & Lafe Haugen
- **Office of the Governor:** Misty Kuhl, Director of Indian Affairs
- **Montana Department of Commerce:** Director Scott Osterman & Adam Schafer (by proxy)